

Our subsidiaries

With CODI becoming operational from 1 April 2024 and its official launch on 25 April, the SARB now has four subsidiaries. They are its two currency-producing arms – the SABN and South African Mint, CODI which manages the country’s DIF, and the CPD which provides investment services.

The CODI Board is appointed in terms of the FSR Act as amended by the FSLAA, while the SARB’s two currency-producing subsidiaries have each their own GEC-appointed Board. The CPD’s Board comprises officials from the SARB and National Treasury who are appointed by the Minister of Finance, and it is governed by the Corporation for Public Deposits Act 46 of 1984 (CPD Act). Given its scope and risk profile, the Board alone oversees that the CPD responsibly and adequately discharges its responsibilities.



Subsidiaries of the SARB

CURRENCY-PRODUCING



SOUTH AFRICAN MINT

South African Mint Company (RF) Proprietary Limited (South African Mint)

Produces coin and coin-related products for South Africa and the export market.

BOARD CHAIRPERSON

SARB Group Executive: Currency Management, M (Mogam) Pillay

MANAGING DIRECTOR

L (Liziwe) Mda



SABN

South African Bank Note Company (RF) Proprietary Limited (SABN)

Produces notes for South Africa.

BOARD CHAIRPERSON

SARB Group Executive: Currency Management, M (Mogam) Pillay

MANAGING DIRECTOR

T (Takalani) Mafhiri

INVESTMENT SERVICES

Corporation for Public Deposits

Invests call deposits from the public sector in deposits, short-term money market instruments and special Treasury bills. The CPD may also accept call deposits from other depositors, if approved by the Minister of Finance.

All funds invested with the CPD, and the related interest earned are repayable on demand.

BOARD CHAIRPERSON

Deputy Governor:
R (Rashad) Cassim

DEPOSIT INSURANCE

Corporation for Deposit Insurance

Administers the Deposit Insurance Fund to give qualifying bank depositors access to up to R100 000 of their qualifying deposits in the unlikely event of their bank being placed into resolution.

BOARD CHAIRPERSON

Deputy Governor:
M (Mampho) Modise

CEO

S (Sabihah) Mohamed

The SARB’s risk management, internal audit, company secretariat, finance and security services functions also cover the currency-producing subsidiaries, ensuring operating efficiencies and the consistent application of management approaches, policies and procedures across the SARB Group.

The CPD is accommodated at the SARB Head Office where it makes use of the SARB’s accounting systems and infrastructure. The SARB’s Financial Services Department (FSD) is responsible for the administration and accounting of funds under the CPD’s control and manages the CPD’s investment activities.



The South African Mint Company

The South African Mint is one of the world’s top exporting Mints and was the first Mint on the African continent. It introduced the world’s first gold bullion coin, the Krugerrand, and in 1989 brought new minting technology to Africa with the first electroplated coins. The South African Mint is ISO 9001 (quality management), ISO 14001 (environmental management) and ISO 45001 (OHS) accredited. It is an active member of the global coin minting industry.

The South African Mint is the founding member of the Sustainability Subcommittee of the International Mint Directors Association (IMDA) and continues to participate in the Technical Committee. Following the successful launch of the new fourth decimal coin series in May 2023, the key focus for the 2023/24 financial year was on the delivery of the SARB’s circulation coin order of 800 million coins. Full delivery was achieved with sufficient buffer stock throughout the year.

The South African Mint’s business units

CIRCULATION COINS

Manufactures and supplies legal tender coins for circulation and transactional use in the local economy and for export customers.

COLLECTABLES

Manufactures and sells premium precious metal products (primarily gold, silver and platinum) that cater for the collector and gift markets locally and internationally.

PRESTIGE BULLION

Manufactures and sells premium precious metal products (primarily gold, silver and platinum) that cater for the collector and gift markets. The South African Mint has an 80% shareholding in Prestige Bullion.

2023/24 Performance highlights

- The South African Mint achieved a positive financial performance despite fluctuations in commodity prices and a decline in global economic conditions. The Group achieved revenue of R3 225 million in the 2023/24 financial year (2022/23: R4 722 million). Revenue decline is largely attributable to a slowdown in Prestige Bullion’s revenue, which delivered R1 815 million during the year under review (2022/23: R3 236 million).
- The SARB order was delivered in full well ahead of the financial year close.
- Collectables delivered an outstanding performance during the year under review, exceeding the sales volume budget by 160%. Coin World, the Mint’s retail outlet, delivered record revenue of R75 million for collectable and bullion sales.
- The South African Mint created new product opportunities within existing Collectables ranges that were opportunistic and well-timed. Unique products such as the Oom Paul Press Privy Mark Krugerrand and individual 1/50th oz Krugerrands were created and brought to market and bolstered the Group’s Collectables performance.
- The South African Mint achieved one million hours without lost-time injuries (LTIs). This is a significant improvement over the three LTIs in the prior year.
- The launch of the Leopard and Buffalo coins in the Big 5 Series II collection was completed in the year under review. The craftsmanship of these products will further showcase the creativity and technology that set the Mint apart in the market.
- The South African Mint was commissioned by the Central Bank of Eswatini to produce precious metal coins in commemoration of its 50th anniversary.

Looking ahead

The South African Mint is committed to ensuring a positive balance sheet to support business continuity while driving efficiencies to meet the SARB’s circulation coin demand. The management team will continue to deliver on the existing strategy, including a strong focus on governance, risk and controls.

The South African Mint will launch the Big 5 Series III collection to the market in the 2024/25 financial year. Further investment in workplace safety and employee well-being will continue as well as investments in the Mint’s employer brand, culture and values.





The South African Bank Note Company

Throughout the financial year, the SABN navigated global challenges. While the effects of the global pandemic continued, inflationary pressures and a shifting geopolitical landscape posed new obstacles. Supply chain disruptions and rising input costs impacted our operations. Amid these complexities, we focused on strategic cost management initiatives and innovative solutions.

Our resilience in these turbulent times underscores our drive to provide internationally competitive banknotes, contributing to the economic prosperity of South Africa.

During the review period the SABN continued to ensure the sustainable production of competitively priced banknotes.

The SABN maintains its commitment to excellence and integrity, evident through its sustained international standards accreditation for its Quality Management System, OHS Management System, Environmental Management and BCM, among other systems and processes.

Building upon its legacy as the first banknote-printing company in Africa accredited by the Banknote Ethics Initiative (BnEI) Accreditation Council, the SABN sustains its Level 1 accreditation, upholding a Code of Ethical Business Practice to combat corruption within the industry.

2023/24 | Performance highlights

- Produced 830 million banknotes for the SARB.
- Earnings before interest, taxes, depreciation and amortisation (EBITDA) is at a loss of R122 million compared to a budgeted loss of R173 million.
- Net profit before tax is at a loss of R119 million compared to a budgeted loss of R264 million. This is mainly attributed to the COVID-19 insurance claim and higher interest received.
- Achieved a medical treatment frequency rate of 0.86, entrenching a strong focus on health, safety and environmental management systems and processes.
- Implemented the apprentice programme, capability building and leadership development programmes.

Looking ahead

The SABN remains focused on ensuring the availability and integrity of the currency. It remains dedicated to excellence, innovation and ethical business practices, while upholding its position as a leader in banknote printing in Africa. From an operational standpoint, the SABN will continue to implement the Asset Masterplan and periodically refresh its printing machine models to meet volume demand. The SABN continues to empower people to deliver through capability building and leadership development programmes.

